

Carrienne Basler

Carrienne Basler is a Managing Director in the Turnaround and Restructuring group at AlixPartners, LLP. AlixPartners is a results-driven management consulting firm that specializes in those "when it really matters" situations when how you manage through or take advantage of disruption will make or break the future of your company. She has over 30 years of extensive financial consulting experience combined with hands-on management in the areas of financial strategy, contract negotiations, litigation management, contingency planning, treasury, business planning, plan administration, and risk management. Her clients benefit from her collaborative approach and creative problem solving.

Over the years, Carrienne has served in numerous interim management roles including serving on the management team of Motors Liquidation (formerly General Motors Corporation) and the Chief Financial Officer of Aceto Corporation. She is currently the Deputy Chief Transformation Office of Kidde Fenwal Inc. and Chief Restructuring Officer of a company in the Automotive sector. In addition, she has provided Restructuring case leadership for clients such as Eastman Kodak, CWT, McDermott, Altegrity, Pacific Drilling, Basic Energy, C&J Energy Services, David's Bridal, Mirant, and Dana Corporation.

Carrienne has a Bachelor of Business Administration in Accounting from the University of Wisconsin – Madison and is the accounting department's 2017 Alumna of the Year. She serves as the Chair of the Dean's External Advisory Board for the University of Wisconsin School of Business. She is a Certified Public Accountant and a Certified Insolvency and Reorganization Advisor. Carrienne is also the past International Chair of the International Womens Insolvency and Reorganization Confederation (IWIRC).

Melissa Kibler

Senior Managing Director

Prior Experience:

- Mackinac Partners
- Mesirow Financial Consulting
- KPMG
- PwC/Price Waterhouse

Education:

- Southern Methodist University, M.B.A.
- Texas A&M University, B.B.A. Accounting



Melissa has over 30 years of experience providing financial advisory, restructuring and turnaround services to Fortune 500 and mid-sized companies and their stakeholders. She also heads the Litigation Support and Risk Advisory practice at Accordion and has extensive investigative, litigation and valuation experience, including insolvency-related litigation, avoidance actions, fraud investigations, M&A disputes, director and officer claims, and other commercial litigation support.

Melissa has served in C-level interim management roles including acting as Chief Restructuring Officer in the bankruptcies of Rubio's Restaurants, a Mexican coastal grill, and Juno USA, previously the third-largest ride-hailing company in New York, and as the Chief Financial Officer of Edmentum, a leading provider of online learning solutions.

Melissa has led or played a senior role in teams delivering exceptional solutions in numerous restructuring and/or related litigation matters for clients such as the examiner in Residential Capital (ResCap); represented debtors/companies in matters such as Output Services Group, Sprint, North Pacific Group, Havens Steel, and Iridium; advised creditors or official committees in cases such as Boy Scouts of America, Corner Bakery, Pareteum, Energy Future Holdings, Savient, Engineered Plastic Products, Kmart, Bethlehem Steel, Warnaco Group, Singer and numerous out of court matters; and provided litigation support, investigatory services or expert testimony in restructuring and other matters such as Tronox, Enron, Chrysler, Neff, Tribune, Quebecor, Amaranth, ASARCO, Sentinel Management Group, Kmart, Singer, Capital Consultants, American Commercial Lines, Keywell, International Offshore Services, Calumet, and FirstMed EMS.

Melissa is a Fellow and immediate past Chair of the American College of Bankruptcy and has held other leadership positions including President and Chair of the American Bankruptcy Institute, Director of INSOL International, and Chair of the American Institute of Certified Public Accountants (AICPA) Bankruptcy Task Force. She has received many industry recognitions, including Crain's Chicago Business 40 Under 40, Consulting Magazine's Leadership Award for Women Leaders in Consulting, AICPA's Women to Watch Award for Experienced Leaders, International Women's Insolvency & Restructuring Confederation's Woman of the Year in Restructuring Award, Global M&A Network's Women's Leadership Award and inaugural Diversity & Inclusion Award, and Chicago Turnaround Management Association's Certified Turnaround Professional of the Year Award.

Melissa joined Accordion/Mackinac in 2016 and was previously a senior managing director in the Chicago office and an executive committee member of Mesirow Financial Consulting following their 2004 acquisition of the corporate recovery practice of KPMG LLP, where she had served as partner-in-charge of the Midwest Region Corporate Recovery practice and the Pacific Northwest Corporate Recovery and Forensic and Litigation Services practices since 1999. She started her career in financial advisory services at Price Waterhouse LLP.

Melissa graduated *summa cum laude* with a B.B.A. in Accounting from Texas A&M University. She also earned an M.B.A. from Southern Methodist University (first in class). Melissa is a Certified Public Accountant, Certified Insolvency and Restructuring Advisor, and Certified Turnaround Professional, and holds the Certified in Financial Forensics and Certification in Distressed Business Valuation credentials.



Felicia Gerber Perlman
Partner | Chicago



☎ +1 312 984 3680

🖨 +1 312 277 6712

✉ fperlman@mwe.com

Felicia Gerber Perlman focuses her practice on complex business reorganizations, debt restructurings and insolvency matters. She is the global co-head of the Firm's Restructuring and Insolvency Practice Group. Felicia advises debtors, creditors, lenders, investors, sellers, purchasers and other parties-in-interest in all stages of restructuring transactions, from Chapter 11 reorganizations to out-of-court negotiations, workouts and acquisitions. She frequently presents on bankruptcy topics and is featured in several notable publications.

RESULTS

- Represented Quorum Health Corporation, the leading operator of rural, general acute care hospitals and outpatient services in the United States, in its pre-packaged Chapter 11 cases involving the restructuring of approximately \$1.5 billion of funded debt. The successful restructuring took place during the Covid-19 pandemic and ultimately resulted in the successful deleveraging of Quorum's balance sheet by approximately \$500 million.
- Represented Atlas Resource Partners, L.P. in its prepackaged Chapter 11 reorganization in the US Bankruptcy Court for the Southern District of New York*
- Represented Dendreon Corporation in its Chapter 11 reorganization in the US Bankruptcy Court for the District of Delaware*
- Represented Millennium Health, LLC in its voluntary prepackaged Chapter 11 cases in the US Bankruptcy Court for the District of Delaware*
- Represented LifeCare Holdings, Inc., an operator of long-term acute care hospitals, and its debtor affiliates in their Chapter 11 cases in the US Bankruptcy Court for the District of Delaware*
- Represented the unsecured creditors' committee of AMR Corporation, the parent company of American Airlines, in its Chapter 11 reorganization*
- Represented VeraSun Energy Corp., one of the nation's largest producers of ethanol, in connection with its Chapter 11 reorganization and the sale of its business*
- Represented Comdisco, Inc., a global provider of technology and other equipment and services, in its Chapter 11 reorganization*
- Represented Enesco International, Inc., a leader in the designing, manufacturing and marketing of licensed



and propriety branded giftware, in its Chapter 11 case*

- Represented Favorite Brands International, Inc., a manufacturer of candies and confectioneries, in connection with its Chapter 11 reorganization and the sale of its business*
- Represented McLeodUSA Incorporated, one of the nation's largest independent telecommunications service providers, in its prepackaged Chapter 11 filing*
- Represented Montgomery Ward, LLC, one of the nation's largest retail organizations, in its Chapter 11 reorganization*
- Represented Orius Corp., a nationwide provider of technical expertise and comprehensive network and infrastructure solutions to the telecommunications and broadband industries, in its prepackaged Chapter 11 case*
- Represented Reliant Resources, Inc., a provider of electricity and related services, in its successful out-of-court restructuring*
- Represented Tokheim Corporation, the world's largest designer, manufacturer and seller of electronic and mechanical petroleum marketing and sales systems in its prepackaged bankruptcy, as well as in its subsequent Chapter 11 case resulting in the sale of its US and international operations*

*Matter handled prior to joining McDermott

RECOGNITION

- *Chambers USA 2020*
- *The Best Lawyers in America*, 2008 – 2021, Litigation – Bankruptcy
- American College of Bankruptcy, member

COMMUNITY

- Board of Directors of Chicago Sinfonietta, member of the executive committee
- Women in Law Empowerment Forum, member
- Chicago Coalition of Women's Initiatives in Law Firms, member

CREDENTIALS

Education

Northwestern University Pritzker School of Law, JD, 1992

The Wharton School of the University of Pennsylvania, BSE, 1989

The Wharton School of the University of Pennsylvania, BA, 1989



Courts/Agencies

United States District Court for the Northern District of Illinois

Admissions

Illinois